

### A New Strategic Future

Over the last three years, during which it delivered its Recovery & Growth strategy, the Group restored financial stability and returned to profitability, re-organised and re-energised the businesses and resumed the dividend payment. The Group is now proceeding with its longer term plan to build a New Strategic Future. The board of directors of Murray & Roberts ("Board") recently approved the *New Strategic Future* plan, which will be shared with stakeholders in more detail as the plan unfolds.

By 2020 the Group aims to be a leading international diversified project engineering, procurement and construction group in selected natural resources market sectors. Specifically, the Group aims to grow in the oil and gas, mining, energy and industrial markets, where it is able to leverage its current capabilities.

The Group is an international, engineering-led contractor. In repositioning Murray & Roberts and its brand to more accurately describe the target market sectors in which the Group applies its core capability, the Group renamed its four operating platforms as follows:

- **Oil & Gas** (previously Construction Australasia Oil & Gas and Minerals)
- **Underground Mining** (previously Construction Global Underground Mining)
- **Energy & Industrial** (previously Engineering Africa)
- **Infrastructure & Building** (previously Construction Africa and Middle East)

In the financial year ahead, the Group will focus on consolidating the strong base for future growth that has been established through the successful delivery of its Recovery & Growth strategy.

### Health and Safety

In FY2014 the Group's safety performance improved to a record-low lost time injury frequency rate ("LTIFR") of 0.80 (2013: 0.82), by driving the application of its health and safety framework and commitment to zero harm. Tragically, four fatalities (2013: 2) were recorded in FY2014: two in Infrastructure & Building platform, one in the Oil & Gas platform and one in the Underground Mining platform. The Board extends its condolences to the families of the deceased. Fatal workplace incidents are unacceptable and the Group remains committed to the prevention of all serious safety incidents.

During the year, the Group completed the first phase of its *Zero Harm Through Effective Leadership* programme, which emphasises the role of leadership in bringing about sustainable improvements in health and safety while driving a high-performance culture.

### Financial Year to 30 June 2014

The graph<sup>^</sup> reflects diluted continuing HEPS from FY2010. Prior year earnings and continuing HEPS have been restated as a result of the classification of the Group's shareholding in Tolcon as held for sale.

In FY2014 the Group reported revenue of R36 billion (June 2013: R34.2 billion) and attributable earnings of R1.3 billion (June 2013: R1 billion). Diluted earnings per share was 305 cents (June 2013: 245 cents). Diluted continuing headline earnings per share was 205 cents (June 2013: 123 cents<sup>^</sup>), representing growth of 67%, compared to the last year.

At 30 June 2014, the net cash position was R1.8 billion (June 2013: R4.3 billion), after the Group acquired the minority shareholding in Clough for R4.4 billion in December 2013.

The Group's order book reduced to R40.9 billion (June 2013: R46.1 billion). The reduction is primarily due to the run-off in Clough's order book as the nature of its work is changing from longer term greenfields liquefied natural gas ("LNG") projects to shorter term brownfields projects.

### Operating Performance<sup>\*\*</sup>

#### OIL & GAS<sup>†</sup>

R millions	Engineering		Construction & Fabrication		Global Marine		Commissioning & Brownfields		Corporate overheads and other <sup>‡</sup>		Total
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	
Revenue	4 794	4 659	7 096	7 023	2 466	884	2 013	1 103	1 111	1 131	17 480
Operating profit/(loss)	698	660	428	411	117	37	215	101	(432)	293	1 026
Margin (%)	15%	14%	6%	6%	5%	4%	11%	9%	(39%)	26%	6%
Order Book	7 971	6 267	1 014	6 758	2 437	3 782	5 292	3 786	-	-	16 714
People											4 918
Segment assets											3 710
Segment liabilities											3 649
LTIFR (Fatalities)											0.35(1) 0.2(0)

<sup>†</sup> The segmental classification was changed compared to the prior year, as a result of the prior year comparatives have been restated.

<sup>‡</sup> Operating profit includes R67 million transaction costs relating to the acquisition of the Clough non-controlling interests as well as R83 million onerous lease costs. Prior year operating profit includes R681 million profit on sale of Forge Group Limited ("Forge") disclosed under Corporate overheads and other.

The Board is pleased with the R4.4 billion acquisition of the minority shareholding in Clough in December 2013 and the strong financial results delivered in the period under review.

**Financial Performance:** This platform now comprises the following operations: Clough, e2o and several strategic joint ventures. Murray & Roberts Marine was incorporated into the Oil & Gas platform effective 1 July 2014.

Clough recorded an excellent financial result. Revenues increased by 18% to R17.5 billion (June 2013: R14.8 billion) and operating profit reached R1 026 million (June 2013: R1 502 million) – which included R61 million profit on the disposal of Clough's investment in Forge). The order book decreased to R16.7 billion (June 2013: R20.6 billion). In Australia, the investment boom in new LNG projects is slowing down and transitioning to a brownfields operations and maintenance market, creating opportunities for Clough to secure new contracts for services on the projects it helped build. Consequently, the order book comprises smaller and shorter term contracts.

**Operational Performance:** Clough continues to deliver strong operational and financial results. The Clough AMEC Joint Venture signed a A\$20 million Engineering, Procurement and Construction Management contract for Arrow Energy's Daandine Expansion Project and was awarded a contract for the engineering, detailed design and provision of procurement services for the Rio Tinto Cape Lambert Power Station project. BAM Clough's marine business continues to perform strongly and was recently awarded a A\$109 million contract to construct Fortescue Metals Group's AP5 Jetty. The platform is preparing to extend its engineering service offering globally. In August 2014, Clough completed a US\$5 million dollar strategic acquisition of CH-IV, a boutique engineering company based in the United States of America and highly regarded in micro, midsize and large scale LNG developments.

**Prospects:** Although Clough's order book has reduced, the outlook remains promising with work to continue on major LNG projects including Chevron's Gorgon and Wheatstone projects as well as INPEX's Ichthyos and Shell's Arrow projects. Clough is also well positioned to increase its scope of work on these projects.

Significant coal seam gas ("CSG") greenfield expansion projects also exist on the east coast of Australia, where Clough has a strong presence and is currently performing pre-FEED engineering support work to Arrow's CSG project and is well positioned to win the FEED contract.

The successful completion of ExxonMobil's PNG LNG project has helped attract additional LNG investment into Papua New Guinea. Clough's successful 30-year track record in this region positions the company well to win future work in this region.

Gas will continue to be a growth sector globally, with investment shifting to new basins, including Africa and America. Through its work with some of the world's largest energy companies, Clough aims to follow its client's to new locations, while utilising Murray & Roberts' global presence to facilitate entry into new regions.

#### UNDERGROUND MINING

R millions	Africa		Australasia		The Americas		Total
	2014	2013	2014	2013	2014	2013	
Revenue	3 111	3 203	699	1 014	2 818	3 687	6 628
Operating profit/(loss)	57	(65)	49	85	152	298	258
Margin (%)	2%	(2%)	7%	8%	5%	8%	4%
Segment assets	1 060	1 195	636	661	1 415	1 609	3 111
Segment liabilities	967	1 153	127	235	637	748	1 751
People	6 157	6 163	492	194	1 037	1 342	7 696
LTIFR (Fatalities)	2,18(1)	2,5(1)	0,87(0)	1,0(0)	0,78(0)	1,2(0)	1,90(1)
Order Book	6 157	6 406	556	1 094	3 225	2 434	9 938

**Financial Performance:** This platform comprises the following operations: Murray & Roberts Cementation, Cementation Canada, Cementation USA, Cementation South America and RUC Cementation Mining.

Revenues decreased by 16% to R6.6 billion (June 2013: R7.9 billion) and operating profit of R258 million (June 2013: R318 million) was also down from the previous year. The order book was maintained at R9.9 billion (June 2013: R9.9 billion).

**Operational Performance:** Considering the recent subdued state of the commodity cycle, the platform is performing well and is showing strong growth potential in developing its order book in all main geographic areas off a relatively low base. Murray & Roberts Cementation has received its first major order from De Beers on the Veneta project to the value of R2.6 billion. Negotiations on the multi-billion Rand Kalagadi Manganese contract are continuing, where we have been appointed as the preferred bidder. The North American business now holds a strong order book after the two major awards, Kennecott Utah Copper (R600 million) and Lundin Eagle Nickel and Copper (R1.1 billion), received earlier this calendar year. In Australia, market conditions remained tough, impacting RUC Cementation Mining's order book. Tender activity in all other geographic regions is increasing, which is a good sign of market improvement.

**Prospects:** The platform anticipates an improvement in the global mining sector as demand for commodities increases. There is a large investment pipeline of underground projects in regions where the platform has a presence. With its global footprint, and the ability to pool and leverage its resources, the platform is well placed to win and execute work for its clients as market conditions improve. Most key commodities are represented in the current portfolio of projects, and significant opportunities for organic growth exist as mining activity picks up. Murray & Roberts Cementation progressed its Africa strategy through its Ktwe office in Zambia, enhancing its presence in Zambia and providing a springboard into sub-Saharan Africa.

#### ENERGY & INDUSTRIAL

R millions	Power Programme <sup>†</sup>		Engineering <sup>‡</sup>		Total
	2014	2013	2014	2013	
Revenue	3 685	4 008	1 070	1 028	4 755
Operating profit/(loss)	238	227	(94)	(90)	144
Margin (%)	6%	6%	(9%)	(9%)	3%
Segment assets	1 130	1 328	671	509	1 701
Segment liabilities	1 111	1 233	327	453	1 438
People	5 276	6 243	1 628	898	6 904
LTIFR (Fatalities)	0,89(0)	0,7(0)	0,44(0)	0,2(0)	0,8(0)
Order Book	5 503	5 890	657	580	6 160

<sup>†</sup> Power programme contracts and Genec power programme contracts.

<sup>‡</sup> Includes Electrical & Control Systems, Resources & Industrial, Water and Power & Energy non-power programme projects and Genec non-power programme contracts.

**Financial Performance:** This platform comprises the following operations: Murray & Roberts Power & Energy (previously Murray & Roberts Projects), Murray & Roberts Resources & Industrial (previously Concor Engineering), Murray & Roberts Water, Murray & Roberts Electrical & Control Systems (previously Wade Walker) and Genec.

Revenues decreased by 6% to R4.8 billion (June 2013: R5.0 billion) and operating profit improved to R144 million (June 2013: R137 million). The order book reduced to R6.2 billion (June 2013: R6.5 billion).

**Operational Performance:** The platform continues to be largely dependent on the Kusile and Medupi power station projects, whilst it is establishing a position in the broader local petrochemical, industrial engineering and renewables sectors. The platform is also targeting the industrial water sector and it recently secured its second mine water treatment contract, for a blue chip mining client in Ghana. Murray & Roberts Resources & Industrial and Murray & Roberts Electrical & Control Systems have recently been consolidated under a single management team to optimise overhead costs. Significant strategic partnerships have been established to enable specific technologies and solutions to be offered to the market.

**Prospects:** The key prospects in the short term lie in the renewable energy programme and Murray & Roberts Power & Energy has established good relationships to access a fair share of work on available projects. The power programme on Medupi and Kusile still offers opportunities for most of the businesses and accessing these opportunities remains a priority. Further power sector work in the management of assets, either as maintenance, outage management and execution or operations, can deliver opportunity for all the platform businesses.

Although project wins in the industrial water market have been few, a good foothold has been established in certain water treatment opportunities by securing the front end engineering packages. Returning to increased involvement in the petrochemical market presents some immediate opportunities. The platform is particularly qualified to operate in this sector as it is able to bring its significant power programme experience and lessons learnt to a market with similar skill set requirements.

#### INFRASTRUCTURE & BUILDING

R millions	Construction Africa		Marine		Middle East		Total
	2014	2013 <sup>†</sup>	2014	2013	2014	2013	
Revenue	5 740	5 605	496	288	940	575	7 176
Operating profit/(loss)	(189)	(89)	302	51	83	(47)	196
Margin (%)	(3%)	(2%)	61%	18%	9%	(8%)	3%
Segment assets	3 172	3 677	432	915	2 001	1 823	5 605
Segment liabilities	2 542	2 458	198	643	1 988	2 070	4 728
People	5 581	6 603	152	53	94	106	5 827
LTIFR (Fatalities)	0,87(2)	0,9(0)	0(0)	0(0)	0(0)	0,3(0)	0,5(2)
Order Book	5 981	7 053	125	269	2 073	1 394	8 079

<sup>†</sup> Restated for discontinued operations.

**Financial Performance:** This platform comprises the following operations: Murray & Roberts Buildings, Murray & Roberts Middle East, Murray & Roberts Western Cape, Murray & Roberts Botswana, Murray & Roberts Namibia, Murray & Roberts Infrastructure, Concor Opencast Mining and PPP Investments and Services (Murray & Roberts Concessions).

Revenues increased by 11% to R7.2 billion (June 2013: R6.5 billion) and operating profit of R196 million (June 2013: R85 million loss) was recorded. The order book reduced to R8.1 billion (June 2013: R8.7 billion).

**Operational Performance:** The platform has returned to profitability, albeit at low margins as the South African construction sector continues to be extremely competitive. The platform continues to seek value and improve on operational excellence. The Middle East secured two new projects in the year under review, a mixed-use residential development in Abu Dhabi (R700 million) and a design and build project in Qatar (R320 million). These were the first new project awards since 2010. The platform's growth into Africa (beyond SADC) is being pursued.

**Prospects:** The platform has a sizeable order book in a market which remains highly competitive with low profit margins.

The South African market in general remains subdued, with pockets of activity in buildings and infrastructure. The platform is well positioned as preferred bidder to implement civil infrastructure work on three wind farms in the financial year. Several opencast mining opportunities have been identified in South Africa and elsewhere in Africa, but these are yet to come to market.

The Namibian buildings market is buoyant and in contrast, the market in Botswana is depressed presenting little opportunity in the short term. Building activity in the Middle East has increased modestly.

#### DISPOSAL OF NON-CORE ASSETS:

R millions	Tolcon		Steel Reinforcing Products		Clough Marine Services & Properties		Properties SA		Construction Products <sup>†</sup>		Total
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	
Revenue	414	366	113	621	12	56	2	4	1 484	3 957	2 025
Operating profit/(loss)	50	58	47	(28)	(45)	(12)	6	3	522	387	500
Trading profit/(loss)	50	58	47	(47)	(45)	(12)	6	3	(17)	267	41
Net profit on sale of businesses	-	-	-	19	-	-	-	-	-	539	120
Margin (%)	12%	16%	42%	(5%)	(375%)	(21%)	300%	75%	35%	10%	
Order book	-	-	-	-	-	-	-	-	-	374	-

<sup>†</sup> Restated for adoption of IFRS 11: Joint Arrangements. The results of affected joint ventures are now equity accounted rather than proportionately consolidated, and the net asset value included under investment in joint ventures.

<sup>‡</sup> Includes Hill Longmore, Rocla, Much Asphalt, Technicrete, Incon Brick and UCW (only in 2013).

As announced on 7 August 2014, Murray & Roberts has entered into an agreement of sale for its shareholding in Tolcon. This agreement, which supports the Group's focus on its core capabilities of engineering and construction, is subject to Competition Commission and other approvals. The agreement excludes the investments in the Bombela Concession and Bombela Operating Companies and also Chairman's Peak's Erindi Concession and its Operating Companies – the Group's Concessions businesses are not part of Tolcon. Stakeholders will be updated on the outcome of the transaction in due course.

### Update on the Group's Major Claims Processes

#### In favour of the Group:

**Gorgon Pioneer Materials Offloading Facility ("GPMOF")** – Murray & Roberts announced on 9 June 2014 that the Company had reached a financial settlement with Boskalis Australia (Pty) Ltd in respect of its GPMOF major claim. The parties negotiated a settlement on all claims and counter claims and the agreement provides for two cash payments, end-June 2014 and end-September 2014. The uncertified revenue taken to book on GPMOF during previous financial years has been certified. This settlement achieved additional income of R323 million.

**Gautrain Sandton Cavern Claim** – The merits of this claim was ruled by the arbitrator in favour of the Bombela Civils Joint Venture (45% shareholding in the Bombela Civils Joint Venture) in October 2013. The quantum hearing is scheduled for May 2015.

**Against the Group:**  
**Gautrain Water Ingress Dispute** – In November 2013 an arbitration award was made in favour of the Gauteng Province, in the Gautrain water ingress dispute between the Gauteng Province and the Bombela Concession Company. Based on an assessment by a panel of technical experts and design consultants who were appointed to perform a technical evaluation of the potential remedial work that may be required, the Company recorded a R300 million provision for its share of potential costs to be incurred by the Bombela Civils Joint Venture. The amount of any other potential financial contribution, if any, related to the matter cannot be determined.

**In arbitration:**  
**Gautrain Delay & Disruption Claim** – This is by far the largest element of the Gautrain claims. The legal process on this multi-billion rand claim is progressing. The claim is not expected to be settled sooner than 2016. Any award will attract interest dating from 2009 to the date of award.

**Dubai International Airport** – The arbitration for the Dubai International Airport claim is ongoing and the claim is expected to be resolved during the 2015 calendar year. Freshfields, an international law firm, has recently been appointed to lead the legal process in this claim resolution process.

### Uncertified Revenues

Total uncertified revenue, largely represented by the Group's outstanding major claims on Gautrain Delay & Disruption and Dubai International Airport, reduced to R1.6 billion (June 2013: R2.1 billion). The reduction in uncertified revenue is mainly attributable to the settlement of the GPMOF claim.

The Group's uncertified revenue on the projects mentioned above is conservatively lower than the estimated value of its claims.

### Competition Commission

The Group rejects any form of anti-competitive behaviour.

The five remaining historical incidents of collusive conduct, excluded from the concluded Fast-Track Settlement Process ("FTSP"), have been settled with the Competition Commission ("Commission"). The penalty on these transgressions is not material compared to the penalty imposed on the conclusion of the FTSP. The Group provided for this penalty in the FY2013 accounts. The Group will disclose full details to stakeholders as soon as all administrative processes with the Commission have been concluded.

Six former directors of subsidiary companies were implicated in the Commission's investigation. These persons are no longer employed by the Group; the last of whom left in 2010. Murray & Roberts is in the process of taking action against these former executives.

### Dividend Declaration

Attention is drawn to the formal dividend announcement contained herein. In terms of the Company's Dividend Policy, the Board has declared a gross annual dividend of 50 cents per ordinary share (The Company has sufficient STC credits and consequently no withholding tax will be deducted) in respect of the year ended 30 June 2014.

- The dividend has been declared from income reserves.
- In terms of the Dividends Tax effective 1 April 2012, the following additional information is disclosed:
  - The dividend is subject to dividend withholding tax of 15%. In determining dividend withholding tax, STC credits must be taken into account.
  - The STC credits utilised per share amount to 50 cents per share. The net dividend will be 50 cents per share as the Company has sufficient STC credits to the value of 50 cents per share to offset the 15% withholding tax in full for those shareholders who are not exempt from dividend withholding tax.
  - The number of shares in issue at the date of this declaration is 444 736 118 and the company's tax reference number is 9000203712.

In order to comply with the requirements of Strata, the relevant details are:

Event	Date
Last day to trade (cum-dividend)	Friday, 3 October 2014
Shares to commence trading (ex-dividend)	Monday, 6 October 2014
Record date (date shareholders recorded in books)	Friday, 10 October 2014
Payment date	Monday, 13 October 2014

No share certificates may be dematerialised between Monday, 6 October 2014 and Friday, 10 October 2014, both dates inclusive.

On Monday, 13 October 2014 the dividend will be electronically transferred to the bank accounts of all certificated shareholders where this facility is available. No dividend cheques will be paid to shareholders who have not provided their banking details to the transfer secretaries. Link Market Services. Accordingly, the cash dividend will remain unpaid until such time as the shareholder has provided their relevant banking details to the transfer secretary, to receive the cash dividend by electronic funds transfer. No interest will be paid for unpaid dividends.

### Changes to the Board

Ms. Thenjwe Chikane resigned from the Board on 20 August 2013. Mr. Michael McMahon was appointed to the Audit & Sustainability Committee on 18 September 2013 and Mr. Bert Kok was appointed as the company secretary on 26 February 2014, succeeding Mrs. Pentia Joubert.

Subsequent to year end, Mr. Ralph Havenstein was appointed as an independent non-executive director and member of the Health, Safety & Environment Committee and Social & Ethics Committee, with effect from 1 August 2014. Further appointments are planned.

### Prospects Statement

The Board is pleased with the Group's improved financial position and expects the earnings growth trend to continue in the medium-to long term. The information on which this prospects statement is based has not been reviewed or reported on by the Group's external auditors.

On behalf of the directors:

Mahlape Sello Chairman of the Board	Henry Laas Group Chief Executive	Cobus Bester Group Financial Director
Bedfordview 27 August 2014		

<sup>^</sup> The prior year information has been restated for discontinued operations.  
<sup>^^</sup> The restated information for FY2010, FY2011 and FY2012 is the responsibility of the Board and has been presented for illustrative purposes only. This information has not been reviewed or reported on by the

## Summarised consolidated statement of financial performance for the year ended 30 June 2014

	Audited Annual 30 June 2014	Audited <sup>6</sup> Annual 30 June 2013
<b>R millions</b>		
<i>Continuing operations</i>		
<b>Revenue</b>	36 039	34 209
<b>Profit before interest, depreciation and amortisation</b>	2 241	2 377
Depreciation	(685)	(703)
Amortisation of intangible assets	(23)	(25)
<b>Profit before interest and taxation (note 2)</b>	1 533	1 649
Net interest expense	(58)	(117)
<b>Profit before taxation</b>	1 475	1 532
Taxation	(499)	(529)
<b>Profit after taxation</b>	976	1 003
Income from equity accounted investments	1	165
<b>Profit from continuing operations</b>	977	1 168
Profit from discontinued operations (note 3)	423	302
<b>Profit for the year</b>	1 400	1 470
<b>Attributable to:</b>		
– Owners of Murray & Roberts Holdings Limited	1 261	1 004
– Non-controlling interests	139	466
	1 400	1 470
<b>Earnings per share from continuing and discontinued operations (cents)</b>		
– Diluted	305	245
– Basic	310	247
<b>Earnings per share from continuing operations (cents)</b>		
– Diluted	203	174
– Basic	206	175
<b>Net asset value per share (Rands)</b>	13	16
<b>Dividends per share (cents)</b>	50	–
<b>Supplementary statement of financial performance information</b>		
Number of ordinary shares in issue ('000)	444 736	444 736
<b>Reconciliation of weighted average number of shares in issue ('000)</b>		
Weighted average number of ordinary shares in issue	444 736	444 736
Less: Weighted average number of shares held by The Murray & Roberts Trust	(331)	(3 189)
Less: Weighted average number of shares held by the Letsame BBBEE trusts	(31 770)	(31 863)
Less: Weighted average number of shares held by the subsidiary companies	(6 167)	(2 809)
<b>Weighted average number of shares used for basic per share calculation</b>	406 468	406 875
Add: Dilutive adjustment for share options	7 592	3 813
<b>Weighted average number of shares used for diluted per share calculation</b>	414 060	410 688
<b>Headline earnings per share from continuing and discontinued operations (cents) (note 4)</b>		
– Diluted	217	186
– Basic	221	188
<b>Headline earnings per share from continuing operations (cents) (note 4)</b>		
– Diluted	205	123
– Basic	208	124

<sup>6</sup> Restated for discontinued operations.

## Summarised consolidated statement of comprehensive income for the year ended 30 June 2014

	Audited Annual 30 June 2014	Audited Annual 30 June 2013
<b>R millions</b>		
<b>Profit for the year</b>	1 400	1 470
<i>Items that will not be reclassified subsequently to profit or loss:</i>		
Effects of remeasurements on retirement benefit obligations	(4)	–
Other movements	3	–
<i>Items that may be reclassified subsequently to profit or loss:</i>		
Effects of cash flow hedges	(1)	14
Taxation related to effects of cash flow hedges	–	(4)
Exchange differences on translating foreign operations	165	190
<b>Total comprehensive income for the year</b>	1 563	1 670
<b>Attributable to:</b>		
– Owners of Murray & Roberts Holdings Limited	1 357	1 116
– Non-controlling interests	206	554
	1 563	1 670

## Summarised consolidated statement of financial position at 30 June 2014

	Audited Annual 30 June 2014	Audited <sup>6</sup> Annual 30 June 2013
<b>R millions</b>		
<b>ASSETS</b>		
<b>Non-current assets</b>	7 323	7 162
Property, plant and equipment	3 248	3 055
Goodwill	486	488
Deferred taxation assets	427	657
Investments in associate companies	24	34
Amounts due from contract customers (note 5)	2 088	2 003
Other non-current assets	1 050	925
<b>Current assets</b>	12 082	15 591
Inventories	326	349
Trade and other receivables	1 766	2 022
Amounts due from contract customers (note 5)	5 684	6 876
Current taxation assets	5	60
Cash and cash equivalents	4 301	6 284
<b>Assets classified as held-for-sale</b>	406	1 774
<b>TOTAL ASSETS</b>	19 811	24 527
<b>EQUITY AND LIABILITIES</b>		
<b>Total equity</b>	5 932	8 698
Attributable to owners of Murray & Roberts Holdings Limited	5 905	7 041
Non-controlling interests	27	1 657
<b>Non-current liabilities</b>	1 908	1 958
Long term liabilities <sup>8</sup>	455	534
Long term provisions	324	239
Deferred taxation liabilities	142	151
Other non-current liabilities	987	1 034
<b>Current liabilities</b>	11 872	13 210
Amounts due to contract customers (note 5)	2 326	3 406
Accounts and other payables	7 392	7 830
Current taxation liabilities	90	545
Bank overdrafts <sup>9</sup>	24	898
Short term loans <sup>8</sup>	2 040	531
<b>Liabilities directly associated with assets classified as held-for-sale</b>	99	661
<b>TOTAL EQUITY AND LIABILITIES</b>	19 811	24 527

<sup>6</sup> Restated for adoption of IFRS 11: Joint Arrangements. The results of affected joint ventures are now equity accounted rather than proportionately consolidated, and the net asset value included under investment in joint ventures.

<sup>8</sup> Interest-bearing borrowings.

## Summarised consolidated statement of changes in equity for the year ended 30 June 2014

	Stated capital	Other reserves	Retained earnings	Attributable to owners of Murray & Roberts Holdings Limited	Non-controlling interests	Total
<b>R millions</b>						
<b>Balance at 30 June 2012 (Audited)</b>	2 710	625	2 552	5 887	1 215	7 102
Total comprehensive income for the year	–	112	1 004	1 116	554	1 670
Treasury shares disposed (net)	4	–	–	4	–	4
Repayment of non-controlling interest shareholding	–	–	–	–	(2)	(2)
Net movement in non-controlling interests loans	–	–	–	–	(39)	(39)
Issue of shares to non-controlling interests	–	–	–	–	5	5
Recognition of share-based payment	–	48	–	48	–	48
Transfer to retained earnings	–	(16)	16	–	–	–
Transfer to non-controlling interests	–	(5)	–	(5)	–	(5)
Dividends declared and paid <sup>10</sup>	–	–	(9)	(9)	(81)	(90)
<b>Balance at 30 June 2013 (Audited)</b>	2 714	764	3 563	7 041	1 657	8 698
Total comprehensive income for the year	–	96	1 261	1 357	206	1 563
Treasury shares acquired (net)	(21)	–	–	(21)	–	(21)
Issue of shares to non-controlling interests	–	–	–	–	6	6
Recognition of share-based payment	–	101	–	101	–	101
Disposal of businesses	–	(1)	–	(1)	(24)	(25)
Transfer to retained earnings	–	(56)	56	–	–	–
Transfer to non-controlling interests	–	(3)	–	(3)	–	(3)
Dividend paid as part of non-controlling interests acquisition <sup>10</sup>	–	–	–	–	(394)	(394)
Acquisition of existing non-controlling interests <sup>11</sup>	–	508	(3 065)	(2 557)	(1 424)	(3 981)
Dividends declared and paid <sup>10</sup>	–	–	(12)	(12)	(3)	(15)
<b>Balance at 30 June 2014 (Audited)</b>	2 693	1 409	1 803	5 905	27	5 932

<sup>10</sup> Dividends relate to distributions made by entities that hold treasury shares.

<sup>11</sup> The dividends paid to non-controlling interests represent the special dividend paid by Clough as part of the agreement for the acquisition of the Clough non-controlling interests.

<sup>12</sup> The premium paid for the non-controlling interests in Clough was recorded as an adjustment against retained earnings in terms of IFRS 10: Consolidated Financial Statements, due to a controlling interest of 62% held in Clough by the Group prior to the transaction. Had the Group not held a controlling interest this premium would have been allocated to the relevant assets and liabilities, based on fair value, with the residual being allocated to goodwill.

## Summarised consolidated statement of cash flows for the year ended 30 June 2014

	Audited Annual 30 June 2014	Audited <sup>6</sup> Annual 30 June 2013
<b>R millions</b>		
<b>Cash generated from operations</b>	1 776	2 045
Interest received	169	142
Interest paid	(220)	(265)
Taxation paid	(794)	(271)
<b>Operating cash flow</b>	931	1 651
Dividends paid to owners of Murray & Roberts Holdings Limited	(12)	(9)
Dividends paid to non-controlling interests	(3)	(81)
<b>Cash flow from operating activities</b>	916	1 561
Acquisition of business	–	(84)
Dividends received from associate companies	11	71
Purchase of intangible assets other than goodwill	(82)	(21)
Purchase of property, plant and equipment by discontinued operations	(24)	(42)
Purchase of property, plant and equipment	(961)	(1 089)
– Replacements	(290)	(321)
– Additions	(671)	(768)
Proceeds on disposal of property, plant and equipment	152	129
Proceeds on disposal of businesses (note 7)	1 345	403
Proceeds on disposal of assets held-for-sale	58	143
Advance payment in respect of property disposals	–	45
Proceeds on disposal of investment in associate	–	1 784
Repayment of investment in associate loan	–	4
Cash related to equity accounted joint ventures held-for-sale	–	(4)
Cash related to disposal of businesses	(16)	(74)
Cash related to assets held-for-sale	28	(23)
Proceeds from realisation of investment	146	132
Other (net)	(3)	3
<b>Cash flow from investing activities</b>	654	1 377
Net increase/(decrease) in borrowings	1 284	(1 189)
Treasury shares (acquisitions)/disposals (net)	(21)	4
Proceeds on share issue to non-controlling interests	6	5
Acquisition of Clough non-controlling interests (note 7)	(4 395)	–
Repayment of non-controlling interest shareholding	–	(2)
<b>Cash flow from financing activities</b>	(3 126)	(1 182)
<b>Net (decrease)/increase in cash and cash equivalents</b>	(1 556)	1 756
Net cash and cash equivalents at beginning of year	5 386	3 349
Effect of foreign exchange rates	447	281
<b>Net cash and cash equivalents at end of year</b>	4 277	5 386
<b>Net cash and cash equivalents comprises of:</b>		
Cash and cash equivalents	4 301	6 284
Bank overdrafts	(24)	(898)
<b>Net cash and cash equivalents at end of year</b>	4 277	5 386

## Summarised consolidated segmental analysis for the year ended 30 June 2014

	Audited Annual 30 June 2014	Audited <sup>6</sup> Annual 30 June 2013
<b>R millions</b>		
<b>Revenue<sup>12</sup></b>		
Infrastructure & Building	7 176	6 468
Energy & Industrial	4 755	5 036
Underground Mining	6 628	7 904
Oil & Gas	17 480	14 800
Corporate & Properties	–	1
Continuing operations	36 039	34 209
Discontinued operations	2 025	5 004
	38 064	39 213
<i>Continuing operations</i>		
<b>Profit before interest and taxation<sup>13</sup></b>		
Infrastructure & Building	196	(85)
Energy & Industrial	144	137
Underground Mining	258	318
Oil & Gas <sup>14</sup>	1 026	1 502
Corporate & Properties	(91)	(223)
<b>Profit before interest and taxation</b>	1 533	1 649
Net interest expense	(58)	(117)
<b>Profit before taxation</b>	1 475	1 532
<i>Discontinued operations</i>		
<b>Profit before interest and taxation<sup>13</sup></b>	580	408
Net interest expense/(expense)	7	(6)
<b>Profit before taxation</b>	587	402

<sup>12</sup> Revenue is disclosed net of inter-segmental revenue. Inter-segmental revenue for the Group is R69 million (2013: R169 million).

<sup>13</sup> The chief operating decision maker utilises profit/(loss) before interest and taxation in the assessment of a segment's performance.

<sup>14</sup> Operating profit includes R67 million transaction costs relating to the acquisition of the Clough non-controlling interests. Prior year operating profit includes R881 million profit on sale of Forge.

## Segmental assets at 30 June 2014

	Audited Annual 30 June 2014	Audited <sup>6</sup> Annual 30 June 2013
<b>R millions</b>		
<b>Infrastructure &amp; Building<sup>15</sup></b>	5 605	6 415
Energy & Industrial	1 701	1 837
Construction Products Africa	249	2 097
Underground Mining	3 111	3 465
Oil & Gas	3 710	3 478
Corporate & Properties	702	234
	15 078	17 526
<b>Reconciliation of segmental assets</b>		
Total assets	19 811	24 527
Deferred taxation assets	(427)	(657)
Current taxation assets	(5)	(60)
Cash and cash equivalents	(4 301)	(6 284)
	15 078	17 526

## Segmental liabilities at 30 June 2014

	Audited Annual 30 June 2014	Audited <sup>6</sup> Annual 30 June 2013
<b>R millions</b>		
<b>Infrastructure &amp; Building<sup>15</sup></b>	4 728	5 171
Energy & Industrial	1 438	1 686
Construction Products Africa	82	775
Underground Mining	1 751	2 136
Oil & Gas	3 649	4 070
Corporate & Properties	1 975	397
	13 623	14 235
<b>Reconciliation of segmental liabilities</b>		
Total liabilities	13 879	15 829
Deferred taxation liabilities	(142)	(151)
Current taxation liabilities	(90)	(545)
Bank overdrafts	(24)	(898)
	13 623	14 235

<sup>15</sup> Infrastructure & Building includes amounts for Tolcon that have been classified as discontinued operations in the current year.

## Notes

### 1. Basis of preparation

The Group operates in the construction, engineering and mining environment and as a result the revenue is not seasonal in nature but is influenced by the nature of the contracts that are currently in progress. Refer to commentary for a more detailed report on the performance of the different operating platforms within the Group.

The provisional summarised consolidated financial statements for the year ended 30 June 2014 have been prepared in compliance with the Listings Requirements of the JSE Limited, the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards ("IFRS"), the requirements of the International Accounting Standards ("IAS") 34, Interim Financial Reporting, SAICA Financial Reporting Guidelines as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council and the Companies Act, No. 71 of 2008. These summarised consolidated financial statements were compiled under the supervision of Mr AJ Bester (CA) SA, Group financial director and have been audited in terms of Section 29(1) of the Act.

The accounting policies used in the preparation of these results are in accordance with IFRS and all are, with the exception of the adoption of a new accounting standard, IFRS 11: Joint Arrangements, consistent in all material respects with those used in the audited annual financial statements for the year ended 30 June 2013. In accordance with IFRS 11, the accounting for certain affected joint ventures has been changed from the proportionate accounting method to the equity accounting method and certain comparatives have been restated. The following new and revised Standards and Interpretations have been adopted in the current year: IAS 19: Employee Benefits, IAS 27: Separate Financial Statements, IAS 28: Investments in Associates and Joint Ventures, IAS 32: Financial Instruments – Presentation, IFRS 7: Financial Instruments – Disclosure, IFRS 10: Consolidated Financial Statements, IFRS 11: Joint Arrangements, IFRS 12: Disclosure of Interests in Other Entities, IFRS 13: Fair Value Measurement and certain improvements to IFRS's 2013.

The external auditors, Deloitte & Touche, have issued their opinion on the Group's consolidated financial statements for the year ended 30 June 2014. The audit was conducted in accordance with International Standards on Auditing. The auditor responsible for the audit is AJ Zoghby. They have issued an unmodified audit opinion on the consolidated financial statements and provisional summarised consolidated financial statements. These provisional summarised consolidated financial statements have been derived and are consistent in all material respects with the Group's consolidated financial statements. A copy of their audit reports on the consolidated financial statements and the summarised consolidated financial statements are available for inspection at the Company's registered office. Any reference to future financial performance included in this announcement has not been audited and reported on by the Group's external auditors.

### 2. Profit before interest and taxation

Prior year profit before interest and taxation includes R681 million profit on sale of Forge.

R millions	30 June 2014	30 June 2013
<b>Items by nature<sup>16</sup></b>		
Cost of sales	(32 383)	(31 306)
Distribution and marketing expenses	(16)	(18)
Administration expenses	(2 678)	(2 736)
Other operating income	571	1 500

### 3. Profit from discontinued operations

The Group disposed of the majority of the businesses (comprising Much Asphalt, Rocla, Ocon Brick and Technocrete) in its Construction Products Africa platform for a consideration of R1 325 million on 31 October 2013 (effective date). Of the total consideration, R1 150 million (R1 092 million net of transaction and other costs) was received on the effective date, R75 million is receivable 12 months after the effective date and R100 million is receivable 24 months after the effective date. The deferred element of the consideration is subject to certain contractual conditions that need to be met.

The Group disposed of the Hall Longmore business, the only remaining business in the Construction Products Africa platform, on 28 February 2014 (effective date). The business' property, plant and equipment and inventory were disposed of for a consideration of R416 million and the working capital is being realised by the Group over a period of time. R265 million (R263 million net of transaction costs) was received by 30 June 2014.

The Group continues to dispose of its remaining Steel businesses. On 3