

**Murray  
& Roberts**

# **MINING**

A GLOBAL MINING PLATFORM



***ENGINEERED EXCELLENCE***



# WHO WE ARE

We are a global mining company delivering services across the project life cycle. With one of the largest geographic footprints in the industry, our services include specialist engineering, vertical and decline shaft construction, mine development and specialist mining services such as raise boring and grouting, underground construction, contract mining and material handling solutions.

Our operating philosophy of *Engineered Excellence* defines our management approach across the organisation. *Engineered Excellence* means we apply rigour and discipline in everything we do and it challenges us to drive continuous improvement across project delivery, risk management, innovation and HSE (health, safety and environment) performance, consolidating our status as a contractor of choice.

As part of the Murray & Roberts Group, we are aligned to its Purpose and Vision and are guided by the same Values. The Murray & Roberts Group has a long and proud heritage of more than a century and is today recognised as a multinational project life cycle organisation. Its Vision is to be a leading multinational engineering and contracting group that applies its project life cycle capabilities to optimise client's fixed capital investment. The Group achieves this by focusing its expertise and capacity on delivering sustainable project engineering, procurement, construction, commissioning, operations and maintenance solutions and it delivers its capabilities into the resources, industrial, energy, water and specialised infrastructure market sectors.

**The Murray & Roberts Group**  
A multinational specialist engineering and contracting  
group focused on specific market sectors

**STOP. THINK. ACT. 24/7: SAFE OUTCOMES IN EVERYTHING WE DO**

#### BUSINESS PLATFORMS

**ENERGY, RESOURCES  
& INFRASTRUCTURE**

**MINING**

**POWER, INDUSTRIAL  
& WATER**

#### PURPOSE

Enabling fixed capital investments that support the advancement of sustainable human development.

#### VISION

To be a leading multinational engineering and contracting group that applies our project life cycle capabilities to optimise fixed capital investment.

#### VALUES

- Integrity
- Respect
- Care
- Accountability
- Commitment

#### PROJECT LIFE CYCLE

Design and  
engineering/  
technical consulting

Process engineering,  
procurement and  
construction

Construction

Service and  
operations

**ENGINEERED EXCELLENCE**

\*AS AT FY2021

ANNUAL REVENUE

**R9,5BN**

ORDER BOOK

**R23,2BN**

PROJECTS

**78+**

CONTINENTS

**5**

COUNTRIES

**9**

COMMODITIES

**14**

# OUR BUSINESSES

## CEMENTATION AMERICAS

### Cementation Canada and USA

Cementation delivers technically challenging projects and is actively engaged in the design and construction of complex underground infrastructure, providing a full range of mine development and construction services for the underground mining industry throughout North and South America.

### Merit Consultants International

Merit provides project and construction management services to the mining industry.

### Terra Nova Technologies

Terra Nova Technologies is a global leader in conveying and material handling systems solutions, with complete design/supply and EPC capabilities.

## CEMENTATION AFRICA

### Murray & Roberts Cementation

Murray & Roberts Cementation is a leader in shaft sinking, contract mining and raise-and-shaft boring technology and services, with a strong track record of successful mine project delivery worldwide.

### Murray & Roberts Cementation Zambia

Murray & Roberts Cementation Zambia provides a comprehensive range of services across all phases of mine project delivery from concept to commissioning and operations throughout East and West Africa.

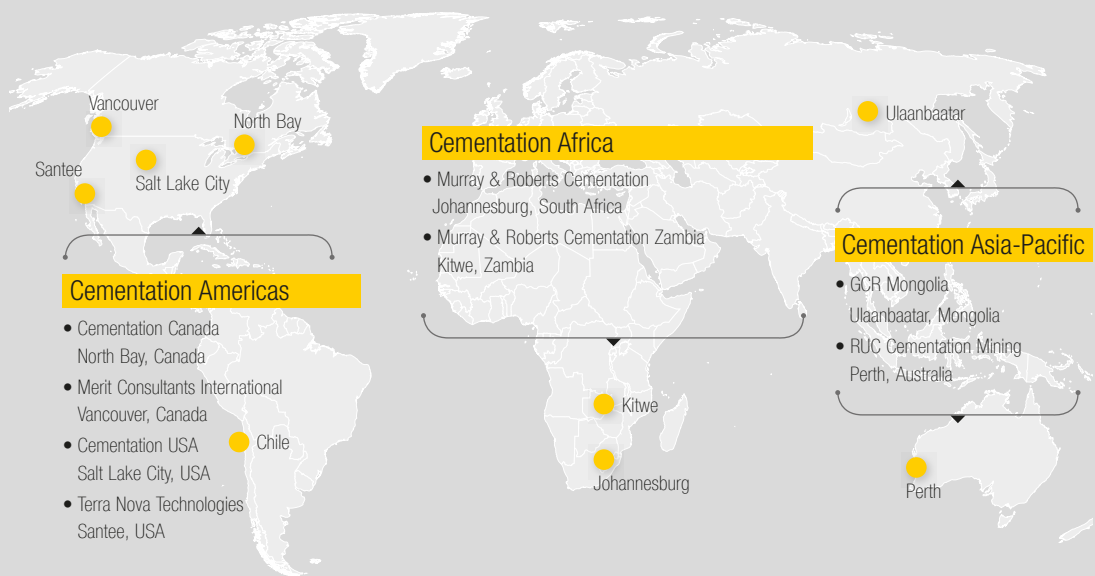
## CEMENTATION ASIA-PACIFIC

### GCR Mongolia

GCR Mongolia uses advanced technology and nine decades of engineering, construction and mining expertise to deliver a full suite of engineering services across the entire asset life cycle, from concept and feasibility studies through to design, delivery, and long term production operations and maintenance.

### RUC Cementation Mining

RUC Cementation Mining is a diversified underground mining contractor serving clients throughout Australia and Asia-Pacific. Its capabilities include mechanised mining, shaft sinking, raise drilling, specialised underground support, boxhole boring, large excavations and underground construction.



*We provide specialist services, differentiated in design and delivery.*





# WHAT SETS US APART

## SAFETY LEADERSHIP

Our safety goal is Zero Harm. People are our most valuable asset and the safety of our employees and stakeholders is non-negotiable. Safety and performance work in unison and every employee's commitment to our Values is a tenet of our safety philosophy of Stop.Think.Act.24/7. We have an industry-leading LTIFR (lost time injury frequency rate) of 1.26\* and drive continuous improvement in safety and risk management practices.

## TRAINING AND DEVELOPMENT

The business has a strong training and development ethos with two world-class training facilities in South Africa and Mongolia delivering training programmes to employees and clients.

## INNOVATION

Digitalisation provides a step change in delivering *Engineered Excellence* across the business. Our initiatives include producing fit-for-purpose customised solutions in underground communications, remote monitoring of equipment and real-time data interpretation to drive operational efficiencies. Our digital strategy is focused on enhancing our asset maintenance, operational effectiveness and autonomous and remote operations.