

Murray & Roberts

Salient Features

- Lost time injury frequency rate improved to 0.82 (December 2012: 0.85), but regrettably two fatal incidents (December 2012: 0) were reported
- Revenue from continuing operations improved to R19 billion (December 2012: R16.3 billion)
- Attributable earnings improved to R724 million (December 2012: R262 million)
- Diluted HEPS from continuing operations improved by 41% to 62 cents (December 2012: 44 cents), diluted HEPS improved by 25% to 86 cents (December 2012: 69 cents)
- Robust order book of R44.9 billion (December 2012: R48.3 billion)
- Improved net cash position of R2 billion (December 2012: R1.1 billion)
- Acquisition of Clough minority shares and delisting
- Sale of Construction Products businesses nearing conclusion

Revenue up to **R19 billion**
(December 2012: R16.3 billion)

Attributable earnings up to **R724 million**
(December 2012: R262 million)

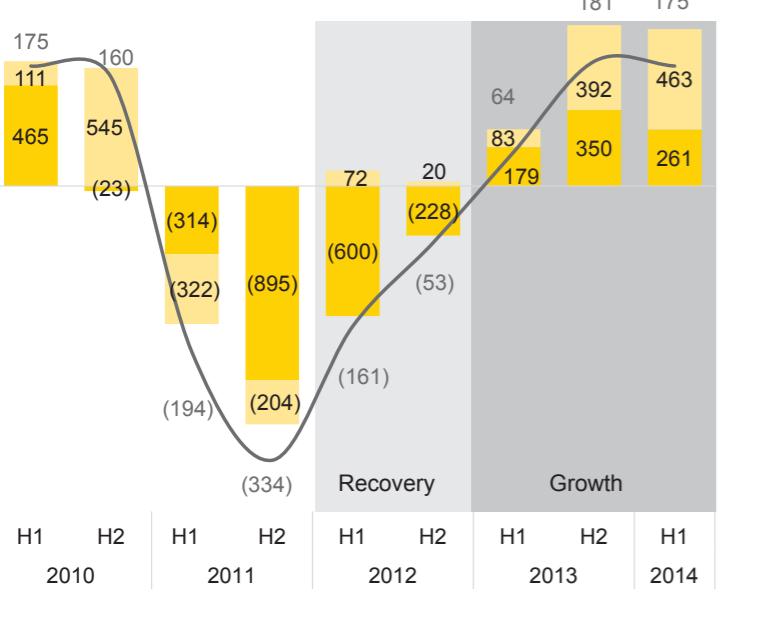
Continuing HEPS of **62 cents**
(December 2012: 44 cents)

Diluted EPS of **175 cents**
(December 2012: 64 cents)

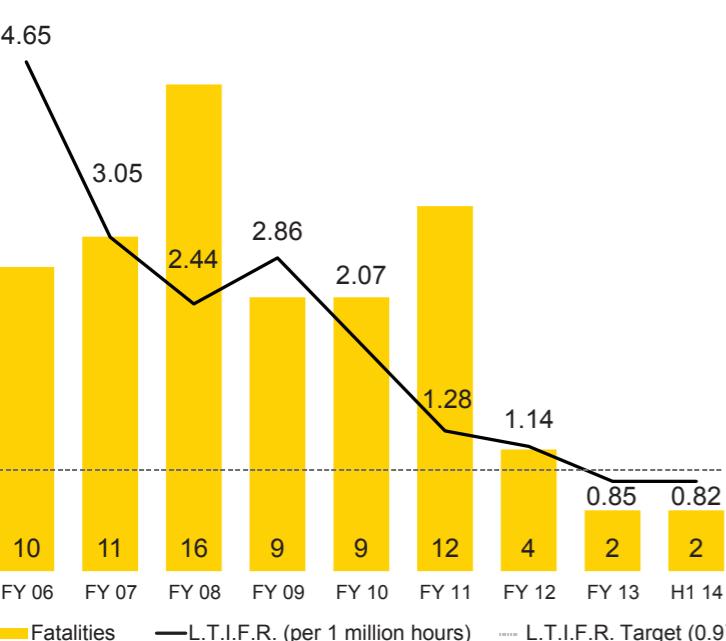
Net cash up to **R2 billion**
(December 2012: R1.1 billion)

NAV of **R12 per share**
(December 2012: R14 per share)

Attributable earnings by half year



Safety performance



Reviewed Interim Results

for the six months ended 31 December 2013

A New Strategic Future

Murray & Roberts is in the final year of its three-year Recovery & Growth strategy, which returned the Group to profitability and established a foundation for growth. The Group successfully delivered its Recovery Year and has substantially achieved all of the strategic objectives that were set for its two Growth Years. Profitability in the South African operations continues to be a priority.

The Recovery & Growth plan created a stronger financial basis and returned focus to the Group's core competency of engineering and construction, with increased emphasis on the natural resources markets of oil & gas and metals & minerals, which have been identified as the sectors presenting the best sustainable growth potential in the medium-to long term.

The Group is now developing its next strategic phase; **A New Strategic Future**. The prime objective of this strategy is to optimise shareholder return by investing in specific growth market sectors and to expand the Group's business into more profitable segments of the engineering and construction value chain.

Africa strategy

Implementation of the Group's hub-and-spoke strategy for Africa is progressing well. Representative offices have been established in West Africa (Ghana - Accra) since January 2013 and in Central Africa (Zambia - Kitwe) since October 2013. The office in Maputo, Mozambique, will be opened in the first quarter of calendar year 2014. Extensive market engagement is underway to develop business opportunities in these regions.

Health and safety

The Board deeply regrets the death of two (2) employees (December 2012: 0) who sustained fatal injuries while on duty and extends its heartfelt condolences to the families, friends and colleagues of the deceased. Unfortunately, two further fatal incidents occurred in the first two months of the calendar year.

For the period under review, the Group achieved a lost time injury frequency rate of 0.82 (December 2012: 0.85) which is better than the target of 0.9.

The occurrence of fatal incidents, despite significant progress achieved in safety improvement programmes, deeply concerns the Board. The Group continues to focus on operational discipline and entrenched safety management practices and procedures in order to prevent the occurrence of such tragedies.

The Group's employee health and wellness programme, Philisa, which includes initiatives for the prevention, early identification and management of all occupational health and wellness conditions, has been launched.

Financial report for the six months ended 31 December 2013

The Attributable Earnings graph reflects Attributable Earnings and Earnings per Share for the half year periods beginning financial year 2010. It should be noted that the after tax profit of R223 million on the disposal of Clough's investment in Forge in the second half of Financial Year 2013 was reported as part of continuing operations in the Group's results, but was reclassified as discontinued as discontinued in the graph.

For the six months of Financial Year 2014, the Group generated revenue of R19 billion (December 2012: R16.3 billion) and reported attributable profit of R724 million (December 2012: R262 million). This significant growth was primarily recorded in discontinued operations which include profit on disposal of the Group's construction products businesses. Diluted earnings per share was 175 cents (December 2012: 64 cents per share). Diluted headline earnings per share was 86 cents (December 2012: 69 cents per share) and diluted continuing headline earnings per share was 62 cents (December 2012: 44 cents) representing growth of 41%.

At 31 December 2013, the Group's net cash position was R2 billion (December 2012: R1.1 billion) and this is after the conclusion of the R4.4 billion Clough transaction in December 2013.

The Group's order book moderately decreased to R44.9 billion (December 2012: R48.3 billion) which is considered to be a strong position given the continued softness in various of the Group's markets.

Operating performance**

Regional Platform – Construction Africa and Middle East:

R millions	Construction				Total
	Africa	Marine	Middle East	2012	
December	2013	2012	2013	2012	2013
Revenue	3 243	2 993	98	184	3 775
Operating profit/(loss)	149	34	(5)	45	132
Margin (%)	5%	1%	(5%)	24%	3%
LTIFR (Fatalities)	0.49(0)	0.86(0)	0(0)	0(0)	0.29(0)
Order book	6 550	6 886	220	314	8 625
					8 647

Revenues increased 9% to R3.8 billion (December 2012: R3.5 billion) with an operating profit of R132 million (December 2012: R33 million). The order book remained stable at R8.6 billion (December 2012: R8.6 billion). The margin in Construction Africa is attributed to Tolcon and Murray & Roberts Concessions.

The platform returned an improved profit for the first six months of the year. The local market is still a highly competitive environment with low margins. New orders were secured in the Roads & Earthworks and Buildings businesses although the order book in the civil and mining businesses is weak. The business in the Middle East secured its first project award in more than two years for a residential development in joint-venture at Al-Raha Beach in Abu Dhabi.

Intermittent labour stoppages were experienced during the period under review. Resolution of several outstanding commercial matters at Medupi, the loss making opencast mining project at Lonmin and closeout of subcontractors on legacy projects in the Middle East will be a priority in the second half of the financial year.

Regional Platform – Engineering Africa:

R millions	Power Programme ¹		Engineering ²		Total
	2013	2012	2013	2012	
December	2013	2012	2013	2012	2013
Revenue	1 971	2 010	318	538	2 289
Operating profit/(loss)	106	96	(59)	(61)	47
Margin (%)	5%	5%	(19%)	(11%)	2%
LTIFR (Fatalities)	0.83(0)	0.77(0)	0.43(0)	0.50(0)	0.73(0)
Order book	5 623	7 093	573	627	6 196
					7 720

¹ Murray & Roberts Projects power programme contracts and generic.

² Includes Wade Walker, Concor Engineering, Murray & Roberts Water and Murray & Roberts Projects non-power programme projects.

Revenues decreased 10% to R2.3 billion (December 2012: R2.5 billion), whilst operating profit increased to R47 million (December 2012: R35 million). Work on the Eskom power programme returned acceptable financial results and reduced losses were reported for the engineering businesses. The order book decreased to R6.2 billion (December 2012: R7.7 billion) as construction on the Medupi and Kusile power station projects progresses and due to the delayed adjudication on several large tenders.

Murray & Roberts Projects is well positioned in the renewable energy sector and orders are expected to be secured early in the new financial year. Concor Engineering and Wade Walker are struggling to build order book, but both businesses are well positioned in bids on three substantial projects. Genec has a stable order book and is focusing on further enhancing operational efficiencies, whilst Murray & Roberts Water is developing its order book and prospects remain positive.

International Platform – Construction Global Underground Mining:

R millions	Africa		Australasia		The Americas		Total
	2013	2012	2013	2012	2013	2012	
December	2013	2012	2013	2012	2013	2012	2013
Revenue	1 537	1 614	363	552	1 452	1 853	3 352
Operating (loss)/profit	(7)	(137)	33	51	67	172	98
Margin (%)	0%	(9%)	9%	9%	5%	9%	3%
LTIFR (Fatalities)	2.73(1)	2.26(0)	2.12(0)	0(0)	0.72(0)	1.11(0)	2.40(1)
Order book	4 372	4 621	1 375	831	3 769	3 619	9 516
							9 071

Revenues decreased 17% to R3.4 billion (December 2012: R4 billion), while operating profit increased to R93 million (December 2012: R86 million). The order book increased marginally to R9.5 billion (December 2012: R9.1 billion).

The African operations experienced mixed fortunes and reported a significantly reduced loss for the first six months. The South African operations continue to be impacted by the losses incurred at the Impumelelo mine project for Sasol, although a strong contribution was made by the operations in Zambia. Work has commenced on De Beers' Venetia diamond mine and R600 million for early works is reflected in the Group's order book – additional order value to be included post commercial close. This project represents a significant long-term opportunity for the African operations.

The business in the Americas reported a sharp decline in revenue and profit due to very tough market conditions. Although market conditions in the Americas remain challenging, there are encouraging signs of market improvement. The business in Canada is tendering on a few new projects and the North American business now holds a strong order book after the recent award of two large projects on the Kennecott Utah Copper and Lundin Eagle Nickel and Copper mines.

Tough market conditions persist in the Australian market and an upturn in the near future is unlikely. This business is thus expanding its reach into the Asia Pacific region and it is active in Indonesia and commenced with its first raise boring contract in the Philippines. The Australian business secured an order at the Oyu Tolgoi project in Mongolia before the project was stopped several months ago and it is anticipated that operations will recommence this year.

International Platform – Construction Australasia Oil & Gas and Minerals³:

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Condensed consolidated statement of financial performance

for the six months ended 31 December 2013

	Reviewed 6 months to 31 December 2013	Reviewed 6 months to 31 December 2012	Audited Annual 30 June 2013
R millions			
Continuing operations			
Revenue	18 982	16 344	34 575
Profit before interest, depreciation and amortisation	1 017	764	2 446
Depreciation	(332)	(349)	(707)
Amortisation of intangible assets	(16)	(15)	(33)
Profit before interest and taxation (note 2)	669	400	1 706
Net interest income/(expense)	2	(76)	(115)
Profit before taxation	671	324	1 591
Taxation	(271)	(109)	(545)
Profit after taxation	400	215	1 046
Income from equity accounted investments	-	112	165
Profit from continuing operations	400	327	1 211
Profit from discontinued operations (note 3)	463	93	259
Profit for the period	863	420	1 470
Attributable to:			
- Owners of Murray & Roberts Holdings Limited	724	262	1 004
- Non-controlling interests	139	158	466
Profit per share from continuing and discontinued operations (cents)	863	420	1 470
- Diluted	175	64	245
- Basic	178	64	247
Profit per share from continuing operations (cents)	12	14	16
Supplementary statement of financial performance information			
Number of ordinary shares in issue ('000)	444 736	444 736	444 736
Reconciliation of weighted average number of shares in issue ('000)			
Weighted average number of ordinary shares in issue	444 736	444 736	444 736
Less: Weighted average number of shares held by The Murray & Roberts Trust	(1 959)	(4 753)	(3 189)
Less: Weighted average number of shares held by the Letsame BBBEE trusts	(31 817)	(31 884)	(31 863)
Less: Weighted average number of shares held by the subsidiary companies	(4 758)	(1 303)	(2 809)
Weighted average number of shares used for basic per share calculation	406 202	406 796	406 875
Add: Dilutive adjustment for share options	7 543	4 012	3 813
Weighted average number of shares used for diluted per share calculation	413 745	410 808	410 688
Headline profit per share from continuing and discontinued operations (cents) (note 4)			
- Diluted	86	69	186
- Basic	88	69	188
Headline profit per share from continuing operations (cents) (note 4)	62	44	132
- Diluted	63	44	134

Condensed consolidated statement of comprehensive income

for the six months ended 31 December 2013

	Reviewed 6 months to 31 December 2013	Reviewed 6 months to 31 December 2012	Audited Annual 30 June 2013
R millions			
Items that may be reclassified subsequently to profit or loss:			
Profit for the period	863	420	1 470
Effects of cash flow hedges	(3)	8	14
Taxation related to effects of cash flow hedges	1	(2)	(4)
Foreign currency translation movements	212	134	190
Total comprehensive income for the period	1 073	560	1 670
Attributable to:			
- Owners of Murray & Roberts Holdings Limited	867	345	1 116
- Non-controlling interests	206	215	554
1 073	560	1 670	

Condensed consolidated statement of financial position

at 31 December 2013

	Reviewed 6 months to 31 December 2013	Reviewed ⁶ 6 months to 31 December 2012	Audited ⁶ Annual 30 June 2013
R millions			
ASSETS			
Non-current assets			
Property, plant and equipment	7 495	8 072	7 162
Goodwill	3 177	2 980	3 055
Deferred taxation assets	490	438	488
Investments in associate companies	663	638	657
Amounts due from contract customers (note 5)	25	1 013	34
Other non-current assets	2 072	2 181	2 003
Current assets	1 068	822	925
Inventories	12 059	12 422	15 591
Trade and other receivables	218	315	349
Amounts due from contract customers (note 5)	2 216	2 809	2 022
Current taxation assets	5 362	5 259	6 876
Cash and cash equivalents	4 263	4 039	6 284
Assets classified as held-for-sale	698	2 203	1 774
TOTAL ASSETS	20 252	22 697	24 527
EQUITY AND LIABILITIES			
Total equity	5 423	7 581	8 698
Attributable to owners of Murray & Roberts Holdings Limited	5 393	6 251	7 041
Non-controlling interests	30	1 330	1 657
Non-current liabilities	1 829	1 918	1 958
Long term liabilities ⁷	354	547	534
Long term provisions	280	189	239
Deferred taxation liabilities	220	166	151
Other non-current liabilities	975	1 016	1 034
Current liabilities	12 935	12 614	13 210
Amounts due to contract customers (note 5)	3 254	3 312	3 406
Accounts and other payables	7 459	6 806	7 830
Current taxation liabilities	282	139	545
Bank overdrafts ⁷	-	1 302	898
Short term loans ⁷	1 940	1 055	531
Liabilities directly associated with assets classified as held-for-sale	65	584	661
TOTAL EQUITY AND LIABILITIES	20 252	22 697	24 527

⁶ Restated for adoption of IFRS 11: Joint Arrangements. The results of affected joint ventures are now equity accounted rather than proportionately consolidated.

⁷ Interest-bearing borrowings.

Condensed consolidated statement of changes in equity

for the six months ended 31 December 2013

	Stated capital	Other reserves	Retained earnings	Attributable to owners of Murray & Roberts Holdings Limited	Non-controlling interests	Total
R millions						
Balance at 30 June 2012 (Audited)	2 710	625	2 552	5 887	1 215	7 102
Total comprehensive income for the period	-	83	262	345	215	560
Issue of shares to non-controlling interests	-	-	-	-	1	1
Net movement in non-controlling interests loans	-	-	-	-	(29)	(29)
Transfer to non-controlling interests	-	-	(2)	(2)	2	-
Recognition of share-based payment	-	-	21	21	-	21
Dividends declared and paid ⁸	-	-	-	-	(74)	(74)
Balances at 31 December 2012 (Reviewed)	2 710	727	2 814	6 251	1 330	7 581
Total comprehensive income for the period	-	29	742	771	339	1 110
Treasury shares disposed (net)	-	4	-	4	-	4
Net movement in non-controlling interests loans	-	-	-	-	(10)	(10)
Transfer to non-controlling interests	-	-	(3)	(3)	3	-
Repayment of non-controlling interest shareholding	-	-	-	-	(2)	(2)
Issue of shares to non-controlling interests	-	-	-	-	4	4
Transfer to retained earnings	-	-	(16)	16	-	-
Recognition of share-based payment	-	-	27	27	-	27
Dividends declared and paid ⁸	-	-	(9)	(9)	(7)	(16)
Balances at 30 June 2013 (Audited)	2 714	764	3 563	7 041	1 657	8 698
Total comprehensive income for the period	-	143	724	867	206	1 073
Treasury shares acquired (net)	-	(27)	-	(27)	-	(27)
Recognition of share-based payment	-	-	29	29	-	29
Issue of shares to non-controlling interests	-	-	-	-	6	6
Disposal of businesses	-	-	(1)	(1)	(24)	(25)
Transfer to non-controlling interests	-	-	(3)	(3)	3	-
Acquisition of existing non-controlling interests	-	-	(2 510)	(2 510)	(1 424)	(3 934)
Dividends declared and paid ⁸	-	-	(3)	(3)	(394)	(397)
Balances at 31 December 2013 (Reviewed)	2 687	932	1 774	5 393	30	5 423

⁸ Balances relate to December 2013 by entities that hold treasury shares.

* The dividends paid to non-controlling interests represent the special dividend paid by Clough as part of the agreement for the acquisition of the Clough non-controlling interests.

Condensed consolidated statement of cash flows

for the six months ended 31 December 2013

	Reviewed 6 months to 31 December 2013	Reviewed ⁶ 6 months to 31 December 2012	Audited ⁶ Annual 30 June 2013
R millions			
Cash generated by operations	1 661	545	2 045
Interest received	118	50	142
Interest paid	(102)	(128)	(265)
Taxation paid	(593)	(96)	(271)
Operating cash flow	1 084	371	1 651
Dividends paid to owners of Murray & Roberts Holdings Limited	-	-	(84)
Dividends paid to non-controlling interests	(3)	-	(9)
Cash flow from operating activities	1 080	297	1 561
Acquisition of businesses	-	-	(321)
Dividends received from associate companies	-	26	71
Purchase of intangible assets other than goodwill	(22)	(11)	(21)
Purchase of property, plant and equipment by discontinued operations	(23)	(4)	(42)
Purchase of property, plant and equipment	(488)	(554)	(1 089)
- Replacements	(141)	(151)	(321)
- Additions	(347)		